#### Exam Tips

Take as many practice tests as possible. There are plenty of links to free ones on the next lecture.

If you do see any questions in the actual certification that you don't feel I covered in my course please come back here and let me know in the Q&A section, or let me know in my [Facebook Group](https://www.facebook.com/groups/learnmanagementonline/). I'll make updates.

Save screenshots of difficult questions to look back on later

Make sure you are really familiar with the [Scrum Guide](https://scrumguides.org/scrum-guide.html) and [Evidence Based Managent Guide](https://scrumorg-website-prod.s3.amazonaws.com/drupal/2020-10/EBM%20Guide%202020_1.pdf) and [Scrum Glossary](https://www.scrum.org/resources/scrum-glossary).

**For easy fast marks make sure you know (and have written down):**

The 5 Scrum Values

“Commitment, courage, focus, openness and respect”

The 3 topics in Sprint Planning:

Topic One: Why is this Sprint valuable?

Topic Two: What can be Done this Sprint?

Topic Three: How will the chosen work get done?

Don't get the above confused with 3 questions asked in the Daily Scrum. Scrum does not mandate you use any type of structure for the Daily Scrum, this is up to the Developers' discretion. Though it is popular for teams to ask 1. what did you do yesterday, 2. what will you do today, 3. any blockers, this is not an official Scrum technique.

The three pillars of Empiricism

“Transparency, Inspection, Adaption”

The 3 Vs are

1. Vision
2. Value
3. Validation

The Evidence-Based Management (EBM) four key value areas (KVA)

1. Unrealized Value
2. Current Value
3. Time-to-market
4. Ability-to-innovate

The Product Owner Stages and Stances

The Stages are:

1. 1. the Scribe
2. 2. The Proxy
3. 3. The Business Representative
4. The Sponsor
5. The Entrepreneur

For the Evidence Based Management guide pay particular attention to which KVM are used for which Key Value Areas.

Always look for the number of answers needed. Read this first before reading the question.

Look for the incorrect answers to eliminate them.

Look for “all the above” or “none of the above” It might help to read the answers from the bottom up.

Notice square checkboxes are multiple select and single select are round checkboxes.

At the end of the exam, if you have time, go back through all the questions and make sure you’ve selected all the needed answers. For example, if it says “select the best three” make sure you’ve selected 3. This will take about 5-7 mins.

If you see something mentioned that you haven't come across in the Scrum Guide you can be fairly sure it is a wrong answer. Such as mentioning the Program Manager or Project Office or Project Manager, user stories, estimations in Fibonacci scale, Epics, story points etc.

Be careful of words like “must”, “complete”, “total”, when the Scrum isn’t so precise. Some answers will be correct but not the “best correct” answer. If you are to pick only one answer, choose the one that is most inline with Scrum.

A common theme of scrum is to not apportion blame and to reduce or remove hierarchies, the team works as equals, empowered and self-managing. So anything that sounds like manager of staff, review or punishment isn't a correct answer.

Linked to the above point, there are no job titles and hierarchies like Architect, Tester, Lead Developer etc. So if you see any senior developer titles you can be pretty sure it is an incorrect answer, however it may mention titles outside the Scrum team like CEO.

Also, there is no overtime or hiring of extra resources to meet the goals and deadlines, the Sprint Backlog is renegotiated with the Product Owner.

There will be questions about making tough decisions, remember Scrum works on empiricism. Use the key value metrics or experiments to find solutions.

There is no Sprint 0, if you see this it is incorrect. It starts with Sprint 1 and an increment of deliverable functionality is expected even in Sprint 1!

Sprint 1 can start with a Product Vision/Goal from the Product Owner which is turned into a Sprint Goal with the Scrum Team and that is all that is needed. The Developers can then start, granted they will need to add to the Sprint Backlog as more work is discovered but this is expected.

Multiple teams do not need to have the same sprint length.

There are no in-between Sprints, the next Sprint starts immediately after the last.

The Backlog items need items such as a description, order, and size. Noting dependencies is another really good thing to make transparent in the Product Backlog.

Good luck

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